

# Christopher Michael Carrigan

## **Contact Information**

Trachtenberg School of Public Policy and Public Administration  
George Washington University  
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## **Academic Appointments**

George Washington University, Washington, DC  
Associate Professor of Public Policy and Public Administration, Trachtenberg School, 2018 – Present  
Co-Director, GW Regulatory Studies Center, 2018 – Present  
Faculty, Environmental Resource Policy Program, 2012 – Present  
Assistant Professor of Public Policy and Public Administration, Trachtenberg School, 2012 – 2018  
Scholar, GW Regulatory Studies Center, 2012 – 2017  
University of Pennsylvania Law School, Philadelphia, PA  
Regulation Fellow, Penn Program on Regulation, 2010 – 2012

## **Education**

Harvard University, Ph.D., Public Policy, 2012  
Dissertation Committee: Daniel Carpenter (chair), Cary Coglianese, Steve Kelman, Dennis Yao  
University of Chicago, M.B.A., Economics, Finance, and Statistics, *High Honors*, 2003  
*Omicron Delta Epsilon*  
Davidson College, B.A., Economics, *Cum Laude*, 1994  
*Phi Beta Kappa*

## **Research Fields**

Regulation, Bureaucratic Politics, Public Administration and Policy, Political Economy

## **Books**

*Structured to Fail? Regulatory Performance under Competing Mandates* (New York: Cambridge University Press, 2017)

Reviewed in the *Journal of Public Administration Research and Theory*, *Regulation*, and *Risk Analysis*

*Does Regulation Kill Jobs?* (editor, with Cary Coglianese and Adam Finkel) (Philadelphia: University of Pennsylvania Press, 2013 and 2015 in paperback)

Reviewed in *The Environmental Forum*, *Journal of Economic Literature*, *Journal of Economics*, *Law & Social Inquiry*, *Regulation*, *Regulation & Governance*, and *Risk Analysis*

### **Publications in Peer-Reviewed Journals**

- “Unpacking the Effects of Competing Mandates on Agency Performance” *Public Administration Review*, 78(5): 669-683 (August 2018)
- “Clarity or Collaboration: Balancing Competing Aims in Bureaucratic Design” *Journal of Theoretical Politics*, 30(1): 6-44 (January 2018)
- “Consumer’s Guide to Regulatory Impact Analysis: Ten Tips for Being an Informed Policymaker” (with Susan Dudley et al.) *Journal of Benefit-Cost Analysis*, 8(2): 187-204 (July 2017)
- “What’s Wrong with the Back of the Envelope? A Call for Simple (and Timely) Benefit-Cost Analysis” (with Stuart Shapiro) *Regulation & Governance*, 11(2): 203-212 (June 2017)
- “A Response to Richard Williams and Keith Hall’s Review of *Does Regulation Kill Jobs?*” (with Cary Coglianese and Adam Finkel) *Risk Analysis*, 35(1): 176-177 (January 2015)
- “The Politics of Regulation: From New Institutionalism to New Governance” (with Cary Coglianese) *Annual Review of Political Science*, 14: 107-129 (May 2011)

### **Publications in Academically Edited Volumes**

- “Reform in Real Time: Evaluating Reorganization as a Response to the Gulf Oil Spill” in Edward Balleisen, Lori Benneer, Kimberly Krawiec, and Jonathan Wiener, editors, *Policy Shock: Recalibrating Risk and Regulation after Oil Spills, Nuclear Accidents and Financial Crises*, 204-241 (Cambridge: Cambridge University Press, 2017)
- “George J. Stigler, ‘The Theory of Economic Regulation’” (with Cary Coglianese) in Steven J. Balla, Martin Lodge, and Edward C. Page, editors, *The Oxford Handbook of Classics in Public Policy and Administration*, 287-299 (Cambridge: Oxford University Press, 2015)
- “Captured by Disaster? Reinterpreting Regulatory Behavior in the Shadow of the Gulf Oil Spill” in Dan Carpenter and David Moss, editors, *Preventing Regulatory Capture: Special Interest Influence and How to Limit It*, 239-291 (New York: Cambridge University Press, 2013)
- “The Jobs and Regulation Debate” (with Cary Coglianese) in Cary Coglianese, Adam Finkel, and Christopher Carrigan, editors, *Does Regulation Kill Jobs?*, 1-30 (Philadelphia: University of Pennsylvania Press, 2013)
- “Oversight in Hindsight: Assessing the U.S. Regulatory System in the Wake of Calamity” (with Cary Coglianese) in Cary Coglianese, editor, *Regulatory Breakdown: The Crisis of Confidence in U.S. Regulation*, 1-20 (Philadelphia: University of Pennsylvania Press, 2012)

### **Manuscripts under Review and Working Papers**

- “Organizational Process, Rulemaking Pace, and the Shadow of Judicial Review” (with Russell Mills) (revise and resubmit)
- “Designing the Regulatory Organization” (with Lindsey Poole) (to be included as chapter 2 in Cary Coglianese, editor, *The Regulator’s Handbook*)
- “Choosing Regulatory Instruments” (with Elise Harrington) (to be included as chapter 8 in Cary Coglianese, editor, *The Regulator’s Handbook*)
- “Enforcing Regulation” (with Elise Harrington) (to be included as chapter 10 in Cary Coglianese, editor, *The Regulator’s Handbook*)

- “Nudges as Regulatory Tools” (with Cary Coglianese), project for *Public Administration Review* Symposium on Behavioral Approaches to Bureaucratic Red Tape and Administrative Burden
- “Implementing Regulatory Policy under Competing Interest Group Pressure” (with Laurence Tai)
- “Using Complexity to Secure Agency Autonomy in the Rulemaking Process” (with Stuart Kasdin)
- “Discretion in Implementation: Analyzing Variance in Legislative Grants of Authority to Federal Agencies” (with Stuart Kasdin)

**Other Publications and Writings**

- “Organization, Process, and Agency Rulemaking” (with Russell Mills), GW Regulatory Studies Center Working Paper (March 2018)
- “Organizing Agencies to Promulgate Rules” (with Zhoudan Xie), GW Regulatory Studies Center Commentary (March 2018)
- “Consumer’s Guide to Regulatory Impact Analysis: Ten Tips for Being an Informed Policymaker” (with Susan Dudley et al.), GW Regulatory Studies Center Working Paper (February 2017)
- “Capturing Regulatory Reality: Stigler’s *The Theory of Economic Regulation*” (with Cary Coglianese), University of Pennsylvania Institute for Law and Economics Research Paper No. 16-15 (July 2016)
- “Improving Benefit-Cost Analysis by Making It Simpler” (with Stuart Shapiro), University of Pennsylvania Law School, Penn Program on Regulation, *The Regulatory Review* opinion article (July 2016)
- “Choices in Regulatory Program Design and Enforcement” (with Elise Harrington), Research Paper for Best-in-Class Regulator Initiative, Penn Program on Regulation and Alberta Energy Regulator, <https://www.law.upenn.edu/live/files/4706-carriganharrington-ppr-researchpaper062015pdf> (June 2015)
- “Structuring Regulators: The Effects of Organizational Design on Regulatory Behavior and Performance” (with Lindsey Poole), Research Paper for Best-in-Class Regulator Initiative, Penn Program on Regulation and Alberta Energy Regulator, <https://www.law.upenn.edu/live/files/4707-carriganpoole-ppr-researchpaper062015pdf> (June 2015)
- “What’s Wrong with the Back of the Envelope? A Call for Simple (and Timely) Benefit-Cost Analysis” (with Stuart Shapiro), GW Regulatory Studies Center Working Paper (October 2014)
- “Public Interest Comment on the Office of Management and Budget’s *2014 Draft Report to Congress on the Benefits and Costs of Federal Regulations and Unfunded Mandates on State, Local and Tribal Entities*” (with Cary Coglianese and Adam Finkel), Docket ID OMB-2014-002 (September 2014)
- “Informing the Debate over Regulation’s Impact on Jobs” (with Cary Coglianese), GW Regulatory Studies Center Commentary and University of Pennsylvania Law School, Penn Program on Regulation RegBlog Post (March 2014)
- “Oversight in Hindsight: Assessing the U.S. Regulatory System in the Wake of Calamity” (with Cary Coglianese), University of Pennsylvania Institute for Law and Economics Research Paper No. 12-38 (December 2012).
- “Drawing Inspiration from James Q. Wilson’s ‘Bureaucracy’” University of Pennsylvania Law School, Penn Program on Regulation Online Symposium, *Remembering James Q. Wilson* (July 2012)

## **Work in Progress**

“Using Behavioral Insights to Connect Research on Red Tape, Administrative Burden, and Regulation” (with Sanjay Pandey and Gregg Van Ryzin), introduction for *Public Administration Review* Symposium on Behavioral Approaches to Bureaucratic Red Tape and Administrative Burden

“From Statute to Enforcement: Analyzing the Lifecycle of Regulatory Activity,” Policy Research Scholar Program Award, George Washington Institute of Public Policy, George Washington University

“Political Control through Competing Regulatory Mandates,” Columbian College Facilitating Fund Award, Columbian College of Arts and Sciences, George Washington University

## **Awards, Fellowships, Grants, and Scholarships**

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|----------------|--|
| 2018 – Present | Co-Investigator, GW Regulatory Studies Center and the Searle Freedom Trust, Developing a Broader Framework for Anticipating and Preparing for Uncertain Future Risks |
| 2018 – Present | Co-Director, GW Regulatory Studies Center, George Washington University  |
| 2017 – Present | Co-Investigator, GW-U.S. Department of Agriculture Cooperative Agreement, The Impact of Federal Regulation on U.S. Agricultural Productivity and Innovation          |
| 2016 – 2017    | GW Regulatory Studies Center Grant, George Washington University   |
| 2016           | Faculty Speaker, Columbian College of Arts and Sciences Graduation Celebration for Master’s and Doctoral Degree Recipients (includes close to 100 graduate programs) |
| 2014 – 2015    | Columbian College Facilitating Fund Award, Columbian College of Arts and Sciences, George Washington University  |
| 2014           | Trachtenberg School Full-Time Faculty Outstanding Teaching Award (inaugural winner)  |
| 2014           | Pi Alpha Alpha Honor Society, George Washington University   |
| 2013 – 2014    | Policy Research Scholar Program Award, George Washington Institute of Public Policy, George Washington University  |
| 2013 – 2014    | Columbian College Facilitating Fund Award, Columbian College of Arts and Sciences, George Washington University  |
| 2013 – Present | Faculty, Environmental Resource Policy Program, George Washington University   |
| 2012 – 2017    | Scholar, GW Regulatory Studies Center, George Washington University  |
| 2011 – 2012    | Dissertation Completion Fellowship, Harvard University   |
| 2011           | Harvard University Certificate of Distinction in Teaching  |
| 2010 – 2012    | Penn Program on Regulation Fellow, University of Pennsylvania Law School   |
| 2010 – 2012    | Institute for Quantitative Social Science Graduate Fellow, Harvard University  |
| 2010           | Seed Grant, Center for American Political Studies, Harvard University  |
| 2007 – 2009    | Harvard Kennedy School Fellowship  |

2003                   Omicron Delta Epsilon Honor Society, University of Chicago  
1994                   Phi Beta Kappa Honor Society, Davidson College  
1991 – 1994           Samuel H. Bell Scholarship, Davidson College

### **Research and Other Professional Experience**

2014 – 2015           Best-in-Class Regulator Initiative, Penn Program on Regulation (University of Pennsylvania Law School) and Alberta Energy Regulator (Government of Alberta, Canada), Affiliated Expert  
2009                   Research Assistant to Prof. Robert Gibbons, MIT  
2006 – 2007           Chicago Partners, LLC, Economic Consulting, Director  
2003 – 2006           Huron Consulting Group, Finance and Economic Consulting, Director (and Manager)  
2002 – 2003           Research Assistant to Prof. Paul Willen, University of Chicago  
1997 – 2001           Vanguard Group, Institutional Investor Recordkeeping Services, Manager (and Supervisor, Senior Administrator, and Administrator)

### **Invited Talks and Conference Presentations**

“Implementing Regulatory Policy under Competing Interest Group Pressure,” Law and Society Annual Meeting, Toronto, Ontario, Canada, June 2018  
“Nudges as Regulatory Tools,” *Public Administration Review* Symposium on Behavioral Approaches to Bureaucratic Red Tape and Administrative Burden Conference, Washington, DC, May 2018  
“Structured to Fail? Regulatory Performance under Competing Mandates,” GW Regulatory Studies Center Book Talk, Washington, DC, October 2017  
“Unpacking the Effects of Competing Mandates on Agency Performance,” Midwest Political Science Association Research Conference, Chicago, IL, April 2017  
“Structured to Fail? Regulatory Performance under Competing Mandates,” Book Talk, Trachtenberg School Brown Bag Seminar, Washington, DC, February 2017  
“Structuring Rulemaking: The Effects of Organization on Rule Detail and Timeliness,” American Political Science Association Annual Meeting, Philadelphia, PA, September 2016  
“Discretion in Implementation: Analyzing Variance in Legislative Grants of Authority to Federal Agencies,” Midwest Political Science Association Research Conference, Chicago, IL, April 2016  
“The Three C’s of Rulemaking: Analyzing the Effects of Capacity, Complexity, and Centralization on Rulemaking Timeliness,” Midwest Political Science Association Research Conference, Chicago, IL, April 2016  
“Decision Analysis for Uncertain Futures,” Society for Risk Analysis Annual Meeting, Arlington, VA, December 2015  
“Using Complexity to Secure Agency Autonomy in the Rulemaking Process,” Midwest Political Science Association Research Conference, Chicago, IL, April 2015

- “What Should Policy Makers (and the Public) Know about Interpreting Regulatory BCA?” Society for Benefit-Cost Analysis Annual Conference, Washington, DC, March 2015
- “Decision Tools for Analyzing Uncertain Futures,” Society for Benefit-Cost Analysis Annual Conference, Washington, DC, March 2015
- “What’s Wrong with the Back of the Envelope? A Call for Simple (and Timely) Benefit-Cost Analysis,” Office of Information and Regulatory Affairs (Executive Office of the President) and GW Regulatory Studies Center Seminar, Washington, DC, January 2015
- “What’s Wrong with the Back of the Envelope? A Call for Simple (and Timely) Benefit-Cost Analysis,” Southern Economic Association Annual Meetings, Atlanta, GA, November 2014
- “Unpacking the Effects of Multiple Mandates on Regulatory Performance,” Law and Society Annual Meeting, Minneapolis, MN, May 2014
- “Isolated Failures or Widespread Dysfunction? Unpacking the Effects of Multiple Mandates on Regulatory Behavior,” Midwest Political Science Association Research Conference, Chicago, IL, April 2014
- “Does Regulation Kill Jobs? The Evidence,” GW Regulatory Studies Center Book Discussion on *Does Regulation Kill Jobs?*, Washington, DC, April 2014
- “What’s Wrong with the Back of the Envelope? A Call for Simple (and Timely) Benefit-Cost Analysis,” Society for Benefit-Cost Analysis Annual Conference, Washington, DC, March 2014
- “The Jobs and Regulation Debate,” Society for Benefit-Cost Analysis Annual Conference, Washington, DC, March 2014
- “The Jobs and Regulation Debate or Why Politicians Think Regulation Kills Jobs...When Economists Don’t,” Society for Risk Analysis Annual Meeting, Baltimore, MD, December 2013
- “What’s Wrong with the Back of the Envelope? A Call for Simple (and Timely) Benefit-Cost Analysis,” Association for Public Policy Analysis and Management Fall Research Conference, Washington, DC, November 2013
- “Captured by Disaster? Reinterpreting Regulatory Behavior in the Shadow of the Gulf Oil Spill,” Law and Society Annual Meeting, Boston, MA, May 2013
- “Structured to Fail? Explaining Regulatory Behavior under Competing Mandates,” Midwest Political Science Association Research Conference, Chicago, IL, April 2013
- “Reform in Real Time: Evaluating Reorganization as a Response to the Gulf Oil Spill,” Kenan Institute for Ethics Conference on Recalibrating Risk, Duke University, Durham, NC, February 2013
- “Structured to Fail? Explaining Regulatory Performance under Competing Mandates,” George Washington University American Politics Workshop, Washington, DC, November 2012
- “Oversight in Hindsight: Assessing the U.S. Regulatory System in the Wake of Calamity,” Association for Public Policy Analysis and Management Fall Research Conference, Baltimore, MD, November 2012
- “Are Regulations ‘Job-Killers’?” Penn Program on Regulation Conference on Regulation’s Impact on Jobs: Economic Analysis and Institutional Reform, University of Pennsylvania Law School, Philadelphia, PA, September 2012

- “Reform in Real Time: Assessing Reorganization as a Solution to the Gulf Oil Spill,” Kenan Institute for Ethics Conference on Recalibrating Risk, Duke University, Durham, NC, September 2012
- “Subversion or Coordination? Examining the Role of Agency Design in the Gulf Oil Disaster,” Penn Program on Regulation Seminar, University of Pennsylvania, Philadelphia, PA, October 2011
- “Minerals Management Service and *Deepwater Horizon*: What Role Should Capture Play?” The Tobin Project Conferences on Preventing Capture: Special Interest Influence in Regulation, and How to Limit It, Cambridge, MA, November 2010 and May 2011
- “The Many Flavors of Regulators: Motivational Heterogeneity and Regulatory Control,” Harvard University Political Economy Workshop, Cambridge, MA, April 2010
- “Politics and Price Fixing,” Harvard University Political Economy Workshop, Cambridge, MA, November 2009
- “Population Concentration and Redistribution,” Duke University Political Economy Conference, Durham, NC, September 2009

### **Other Conference and Workshop Participation**

- Panel Chair, “Regulating Deviant Individuals, Organizational Cultures, and Market Practices,” Law and Society Annual Meeting, Toronto, Ontario, Canada, June 2018
- Panel Chair, “*Public Administration Review* Symposium on Behavioral Approaches to Bureaucratic Red Tape and Administrative Burden Conference,” Washington, DC, May 2018
- Discussant, “*Public Administration Review* Symposium on Behavioral Approaches to Bureaucratic Red Tape and Administrative Burden Conference,” Washington, DC, May 2018
- Invited Participant, “GW Regulation and Innovation Roundtable,” GW Regulatory Studies Center Meeting, Washington, DC, May 2018
- Midwest Public Administration Caucus Roundtable Organizer and Chair, “Using Behavioral Insights in Public Administration,” Midwest Political Science Association Research Conference, Chicago, IL, April 2018
- Midwest Public Administration Caucus Roundtable Organizer and Chair, “Public Administration and the Regulatory Process,” Midwest Political Science Association Research Conference, Chicago, IL, April 2018
- Invited Participant, “GW Regulation and Innovation Roundtable,” GW Regulatory Studies Center Meeting, Washington, DC, November 2017
- Invited Participant, “GW Regulation and Innovation Roundtable,” GW Regulatory Studies Center Meeting, Washington, DC, May 2017
- Discussant, “Rulemaking and Public Comments,” Midwest Political Science Association Research Conference, Chicago, IL, April 2017
- Invited Participant, “How to Achieve Excellence in Today’s Regulatory Environment,” Penn Program on Regulation Book Celebration and Dinner, Philadelphia, PA, February 2017
- Invited Participant, “Faculty Advisory Committee Meeting,” GW Regulatory Studies Center, Washington, DC, January 2017

Invited Participant, "GW Regulation and Innovation Roundtable," GW Regulatory Studies Center Meeting, Washington, DC, November 2016

Invited Participant, "Open Data and Regulation," GW Regulatory Studies Center Meeting, Washington, DC, August 2016

Invited Participant, "GW Regulation and Innovation Roundtable," GW Regulatory Studies Center Meeting, Washington, DC, May 2016

Invited Participant, "GW Regulation and Innovation Roundtable," GW Regulatory Studies Center Meeting, Washington, DC, October 2015

Invited Participant, "Listening, Learning, Leading: A Framework for Regulatory Excellence," Penn Program on Regulation International Workshop, Philadelphia, PA, June 2015

Discussant and Coauthor, "Bureaucratic Policymaking," Midwest Political Science Association Research Conference, Chicago, IL, April 2015

Invited Participant, "Expert Workshop on Interpreting Regulatory Impact Analysis," GW Regulatory Studies Center Workshop, Washington, DC, January 2015

Invited Participant, "Best-in-Class Regulator Seminar," Penn Program on Regulation Workshop, Philadelphia, PA, January 2015

Invited Participant, "Agenda Setting in the Regulatory State: Theory and Evidence," Penn Program on Regulation Workshop, Washington, DC, October 2014

Panel Chair and Discussant, "Regulation, Rights and Social Policy: Exploring How the State Regulates," Mid-Atlantic Law and Society Association Meeting, Philadelphia, PA, October 2014

Invited Participant, "GW Regulation and Innovation Roundtable," GW Regulatory Studies Center Meeting, Washington, DC, September 2014

Moderator, "Benefit-Cost Analysis and Economically Significant, Global Future Events," GW Regulatory Studies Center Workshop, Washington, DC, June 2014

Invited Commentator, "Alumni Panel on Job Market Reflections," Harvard Kennedy School, Cambridge, MA, May 2014

Discussant, "Bureaucratic Management and Linkages to Capacity and Performance," Midwest Political Science Association Research Conference, Chicago, IL, April 2014

Invited Participant, "Analyzing Regulatory Disasters," GW Regulation and Innovation Roundtable Meeting, GW Regulatory Studies Center, Washington, DC, April 2014

Panel Chair, "New and Improved Regulatory Impact Analysis," Society for Risk Analysis Annual Meeting, Baltimore, MD, December 2013

Discussant, "Regulatory Politics," Midwest Political Science Association Research Conference, Chicago, IL, April 2013

Discussant, "Biasing Knowledge?" Association for Public Policy Analysis and Management Fall Research Conference, Baltimore, MD, November 2012



## **Teaching Experience**

- 2013 – Present      PPPA 6002: Research Methods and Applied Statistics (Master)  
Trachtenberg School, George Washington University  
*2016 Faculty Speaker at the Columbian College of Arts and Sciences Graduation Celebration for Master's and Doctoral Degree Recipients* (nominated by students)  
*2014 Trachtenberg School Full-Time Faculty Outstanding Teaching Award* (inaugural winner)  
Spring 2018, teaching ratings: 4.9, 4.3 on 1-5 scale (school mean: 4.3)  
Fall 2017, teaching ratings: 4.7, 4.6 on 1-5 scale (school mean: 4.4)  
Spring 2017, teaching ratings: 5.0, 4.9 on 1-5 scale (school mean: 4.3)  
Fall 2016, teaching ratings: 4.8, 4.7 on 1-5 scale (school mean: 4.3)  
Spring 2016, teaching ratings: 5.0, 5.0 on 1-5 scale (school mean: 4.3)  
Fall 2015, teaching rating: 4.9 on 1-5 scale (school mean: 4.3)  
Fall 2014, teaching rating: 4.68 on 1-5 scale (school mean: 4.3)  
Spring 2014, teaching rating: 4.60 on 1-5 scale (school mean: 4.26)  
Spring 2013, teaching ratings: 4.59, 4.23 on 1-5 scale (school mean: 4.22)
- 2012 – Present      PPPA 6003: Economics for Public Decision-Making (Master)  
Trachtenberg School, George Washington University  
Fall 2017, teaching rating, 5.0 on 1-5 scale (school mean: 4.4)  
Fall 2016, teaching rating, 4.8 on 1-5 scale (school mean: 4.3)  
Fall 2015, teaching rating: 4.9 on 1-5 scale (school mean: 4.3)  
Fall 2014, teaching rating: 4.86 on 1-5 scale (school mean: 4.3)  
Fall 2013, teaching ratings: 4.86, 4.75, 4.63 on 1-5 scale (school mean: 4.34)  
Fall 2012, teaching rating: 4.00 on 1-5 scale (school mean: 4.25)
- 2018                      PPPA 6015: Benefit-Cost Analysis  
Trachtenberg School, guest lecture for Prof. Stephanie Cellini
- 2016, 2017              Executive Training, Trachtenberg School  
Lecturer on economic principles for policymakers, senior officials from Shanghai, China Municipal People's Government
- 2014                      Executive Training, Regulatory Studies Center  
Workshop on regulatory impact analysis, sponsored by the Society for Benefit-Cost Analysis
- 2010, 2014              Law 700-001: Policy Analysis  
University of Pennsylvania Law School, guest lectures for Prof. Cary Coglianese
- 2009, 2011              Government 1132: Comparative Political Economy (Undergrad)  
Harvard University, teaching fellow for Prof. Torben Iversen  
*2011 Harvard University Certificate of Distinction in Teaching*  
Spring 2011 teaching rating: 4.67 on 1-5 scale (school mean: 4.01)  
Fall 2009 teaching rating: 4.33 on 1-5 scale (school mean: 3.96)
- 2010                      API 102C: Economic Analysis of Public Policy (Master)  
Harvard Kennedy School, teaching fellow for Prof. Brigitte Madrian  
Spring 2010 teaching rating: 4.71 on 1-5 scale (school mean: 4.16)

2002 – 2003      Business 33040: Macroeconomics (Master)  
University of Chicago, teaching assistant for Prof. Paul Willen

### **University Service**

Co-Director, GW Regulatory Studies Center, George Washington University, 2018 – Present

Member, Faculty Advisory Committee, GW Regulatory Studies Center, George Washington University, 2013 – Present

Field Advisor, Public-Private Policy and Management, Trachtenberg School, George Washington University, 2013 – Present

Field Co-Advisor, Regulatory Policy, Trachtenberg School, George Washington University, 2017 – Present

Faculty Co-Advisor, Minority Leadership Program, Trachtenberg School, George Washington University, 2017 – Present

Member, Master's Program Curriculum Committee, Trachtenberg School, George Washington University, 2012 – Present

Faculty Reviewer, student petitions to waive Economics for Public Decision-Making and Research Methods and Applied Statistics, Trachtenberg School, George Washington University, 2016 – Present

Member, team to update student math preparation materials, Trachtenberg School, George Washington University, 2018 – Present

Member, Faculty Search Committee, Budget and Finance, Trachtenberg School, George Washington University, 2016 – 2017

Faculty Reviewer, article by Paul Miller and Clint Trocchio for *Policy Perspectives* (journal published by Trachtenberg School graduate students), George Washington University, 2014 – 2015

Member, Dissertation Committee, Bipul Singh, Trachtenberg School, George Washington University, 2013 – 2015

Supporting Faculty Advisor, Capstone Project, *Open Data and Regulatory Review*, Jake Bishop-Green, Owen Caine, and John Stratton, Trachtenberg School, George Washington University, 2014

Examiner, Dissertation Defense, Toby Dalton, Trachtenberg School, George Washington University, 2014

Examiner, Dissertation Defense, Geoffrey Propheter, Trachtenberg School, George Washington University, 2014

Reviewer, Doctoral Admissions Committee for Public Administration, Trachtenberg School, George Washington University, 2013

### **Professional Activities and Associations**

Guest Co-Editor and Conference Organizer (with Sanjay Pandey and Gregg Van Ryzin), *Public Administration Review* Symposium on Behavioral Approaches to Bureaucratic Red Tape and Administrative Burden, 2017 – Present

Section Chair, Midwest Public Administration Caucus, Midwest Political Science Association Research Conference, 2017 – 2018

Advisor, Government Accountability Office, Choices in Regulatory Program Design and Enforcement, 2016 – 2017

Advisor, World Bank, Benchmarking Public-Private Partnerships Indicator, 2015

Manuscript and proposal reviewer: *American Journal of Political Science*; *American Political Science Review*; *Environmental Policy and Governance*; *Environmental Politics*; *Governance*; *Journal of Behavioral Public Administration*; *Journal of Public Policy*; *Mercatus Center at George Mason University*; *National Science Foundation*; *Office of Management and Budget (Office of Information and Regulatory Affairs)*; *Public Administration*; *Public Administration Review*; *Public Performance & Management Review*; *Regulation & Governance*; *State Politics & Policy Quarterly*

Current or past member: Association for Public Policy Analysis and Management, American Society for Public Administration (including DC-National Capital Area Chapter and Section on Public Administration Research), American Political Science Association (including Section on Public Administration), Law and Society Association, Mid-Atlantic Law and Society Association, Midwest Political Science Association (including Midwest Public Administration Caucus), National Capital-Area Political Science Association, Society for Benefit-Cost Analysis, Southern Economic Association

**Additional**

All-Southern Conference college baseball player; minor league pitcher in “Class A” Frontier League